The Nomination Committee in Tequion AB – Report to the Annual General Meeting on 23 April 2025

The Nomination Committee in Teqnion AB ("**Teqnion**" or the "**company**"), appointed in October 2024, consists of Carl-Johan Ahlström, representing Vixar AB (Chairman of the Nomination Committee), Kent Söderström, representing Investment AB Spiltan, and Charlie Dudley, representing Broadcrest.

The Nomination Committee presents the following proposals to the Annual General Meeting on 23 April 2025:

Election of Chairman of the Annual General Meeting

The Nomination Committee proposes that Johan Wigh, member of the Swedish Bar Association, or the person appointed by the Board of Directors in the event of his impediment, be elected Chairman of the Annual General Meeting.

Determination of the number of members of the Board of Directors as well as auditors and deputy auditors

The Nomination Committee proposes that the number of members of the Board of Directors elected by the general meeting for the period until the end of the next Annual General Meeting shall be seven (7) members, with no deputies. The Nomination Committee further proposes that one (1) registered accounting firm be elected as auditor, with no deputies.

Determination of fees to the members of the Board of Directors and the auditors

The Nomination Committee proposes that the fees to the members of the Board of Directors shall be SEK 300,000 to the Chair of the Board and SEK 200,000 to each of the other Board members elected by the Annual General Meeting who are not employed by the company. The Nomination Committee further proposes that the fee for committee work shall be SEK 50,000 per person and committee.

The Nomination Committee further proposes that the auditor's fees shall be paid as per approved invoice.

Election of members of the Board of Directors as well as auditors

The Nomination Committee proposes re-election of the Board members Lena Almefelt, Henrik Joelsson, Johan Steene, Boel Sjöstrand, Christopher Mayer and Mikael Vaezi for the period until the end of the next Annual General Meeting. In addition, the Nomination Committee proposes new election of Helena Nathhorst.

The Nomination Committee proposes re-election of Lena Almefelt as Chair of the Board.

Information on the member proposed for new election follows below.

Helena Nathhorst

Born: 1967

Current assignments: CFO of Byggmax Group AB (publ)

Previous experience: Extensive experience in finance, strategy and corporate governance within listed companies. She has previous experience as, inter alia, CFO of Addnode Group AB (publ) and Teracom Boxer Group AB and as senior executive in KPMG M&A Advisory.

Education: Master of Science in Business and Economics from Uppsala University.

Holdings of shares or other financial instruments in the company (including holdings of persons closely associated): 0.

Helena Nathhorst is independent in relation to the company and its executive management and independent in relation to major shareholders of the company.

The Nomination Committee further proposes re-election of the registered accounting firm BDO Mälardalen AB as the company's auditor for the period until the end of the next Annual General Meeting. BDO Mälardalen AB has informed that the Authorized Public Accountant Carl-Johan Kjellman will continue to be appointed auditor in charge, should BDO Mälardalen AB be elected as auditor.

Report on the work of the Nomination Committee and motivated statement regarding the composition of the Board of Directors for the Annual General Meeting 2025

The Nomination Committee held its inaugural meeting on 20 November 2024. Four meetings have been held since then. The work commenced with a review of the tasks to be carried out by the Nomination Committee and an establishment of a timetable for the task.

The basis for the Nomination Committee's proposals has been to take into account the company's current situation, future direction and circumstances and to strive for diversity and breadth in terms of the Board members' skills, experience and background. In addition, there has been a strive for an even gender balance on the Board. As a basis for its work, the Nomination Committee has, through the Chairman of the Board, received information from the Board evaluation and about the company's operations and stage of development. The Nomination Committee has also obtained the Board of Directors' assessment regarding the quality of the audit. The Nomination Committee has been in contact with all members of the Board of Directors and has been informed that all, except Per Berggren, are available for re-election at the Annual General Meeting 2025.

The Nomination Committee concludes that the current Board functions well, but that there is an opportunity to add more experience from serial acquisition activities and small and medium-sized industrial companies. The Nomination Committee therefore proposes re-election of the Board members Lena Almefelt, Henrik Joelsson, Johan Steene, Boel Sjöstrand, Christopher Mayer and Mikael Vaezi for the period until the end of the next Annual General Meeting. In addition, the Nomination Committee proposes new election of Helena Nathhorst for the period until the end of the next Annual General Meeting.

The Nomination Committee proposes re-election of Lena Almefelt as Chair of the Board.

A presentation of the proposed members of the Board is available above and at the company's website, <u>www.tegnion.se</u>.

Although Teqnion is not required to comply with the Swedish Corporate Governance Code (the "Code"), the Nomination Committee's proposal entails that the requirements set out in the Code regarding the number of independent external members of the Board of Directors and the age distribution are met. According to the Code, an even gender distribution shall also be strived for, with at least 40 percent of the underrepresented gender. In the proposed Board of Directors, the gender balance is 43 percent women.

The Nomination Committee is convinced that the proposed Board of Directors has an appropriate composition characterized by diversity and broad competence and experience of Teqnion's business operations. Together, the Board of Directors has good financial and industrial competence as well as knowledge of the capital market and the markets in which the subsidiaries operate, which should give Teqnion the opportunity for strong continued growth with good profitability.

Regarding the election of auditors, the Nomination Committee supports the management's and the Board of Directors' proposal to elect BDO Mälardalen AB as the accounting firm with Carl-Johan Kjellman as the auditor in charge.

Regarding the proposals for fees for the Chair and the members of the Board of Directors, the Nomination Committee has made comparisons with other listed companies and taken note of principles and references discussed in various forums.

Stockholm in March, 2025

Carl-Johan Ahlström

Kent Söderström

Charlie Dudley